

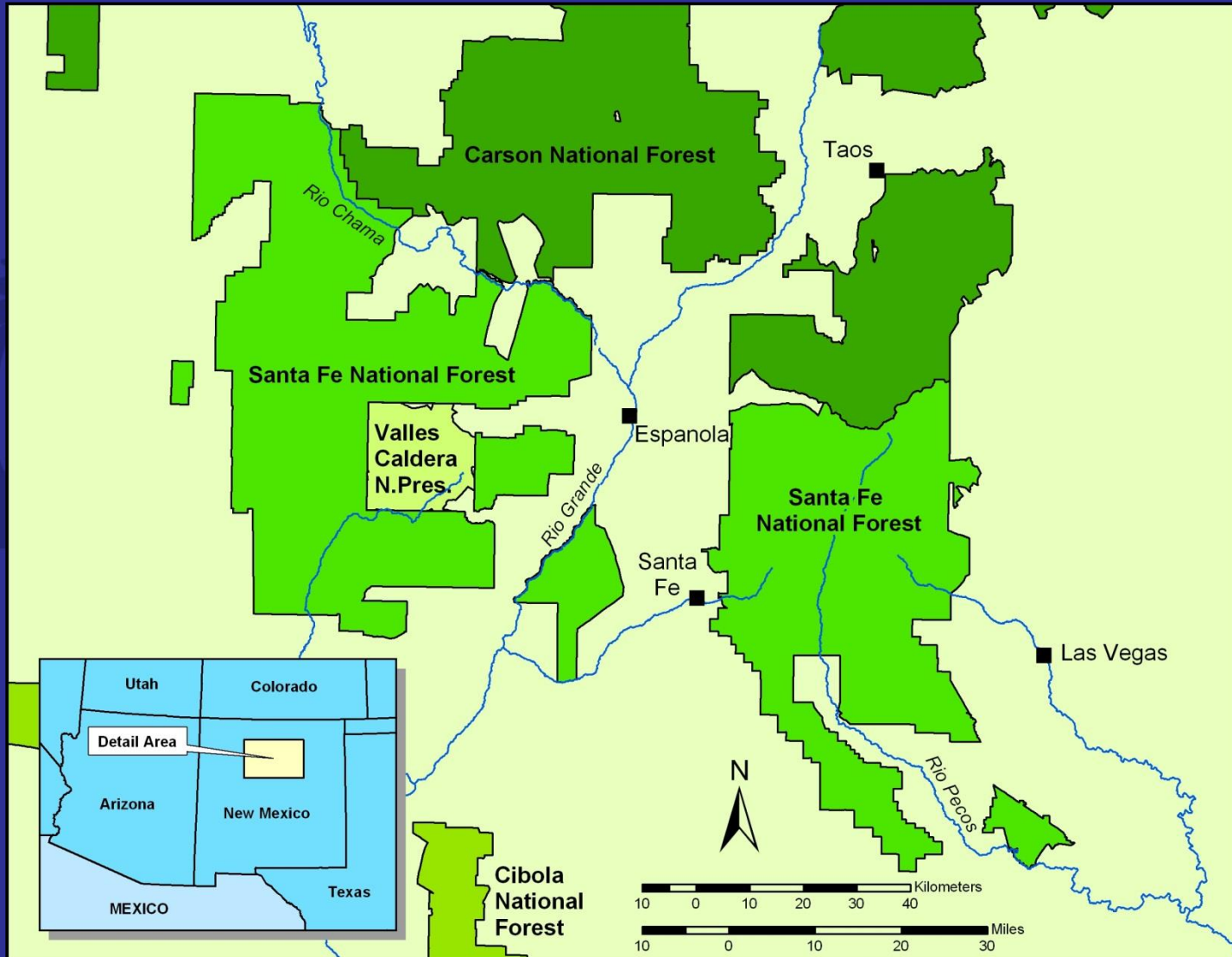
Self-sustaining Partnerships in Heritage Preservation: The Site Stewards of the Santa Fe National Forest, North-central New Mexico, USA



SANTA FE NATIONAL FOREST
SITE STEWARDS

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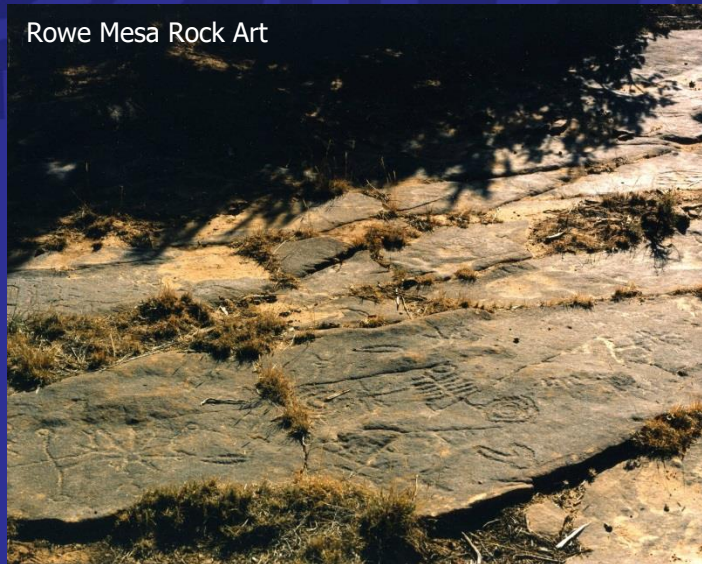
The Santa Fe National Forest



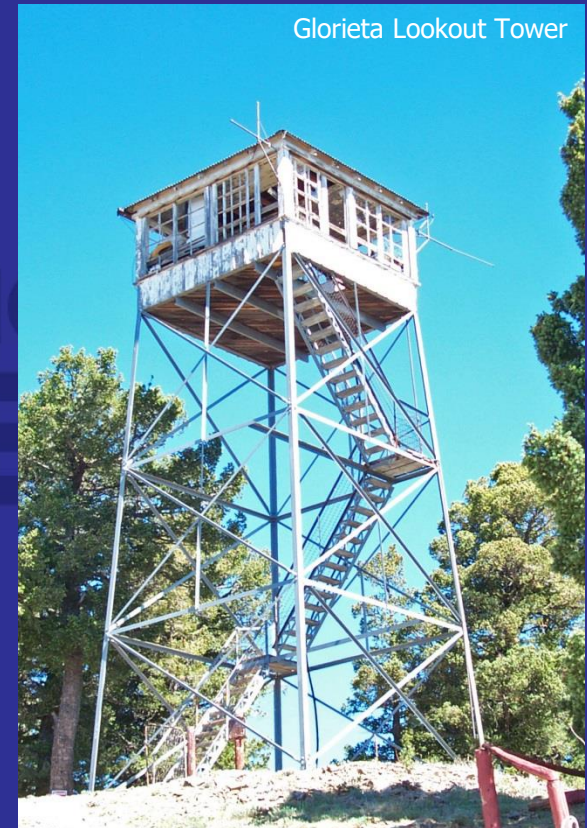
The Santa Fe's Heritage Sites



Old Koyiti Pueblo



Rowe Mesa Rock Art



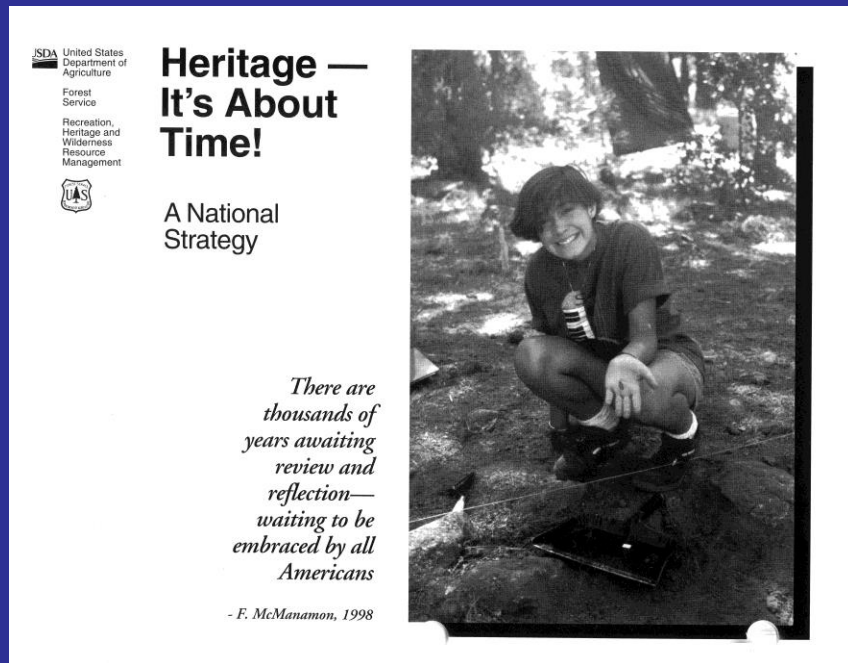
Glorieta Lookout Tower

The Forest Service Mission



- Sustainable timber harvesting
- Watershed protection

The Forest Service Heritage Program



- 350 heritage specialists
- 78 million hectares
- 20% of lands inventoried
- 325,000 known heritage sites

USDA Funding - 2006



Forest Service
\$4.6 billion



Cotton Subsidies
\$4.0 billion

Forest Service Volunteers



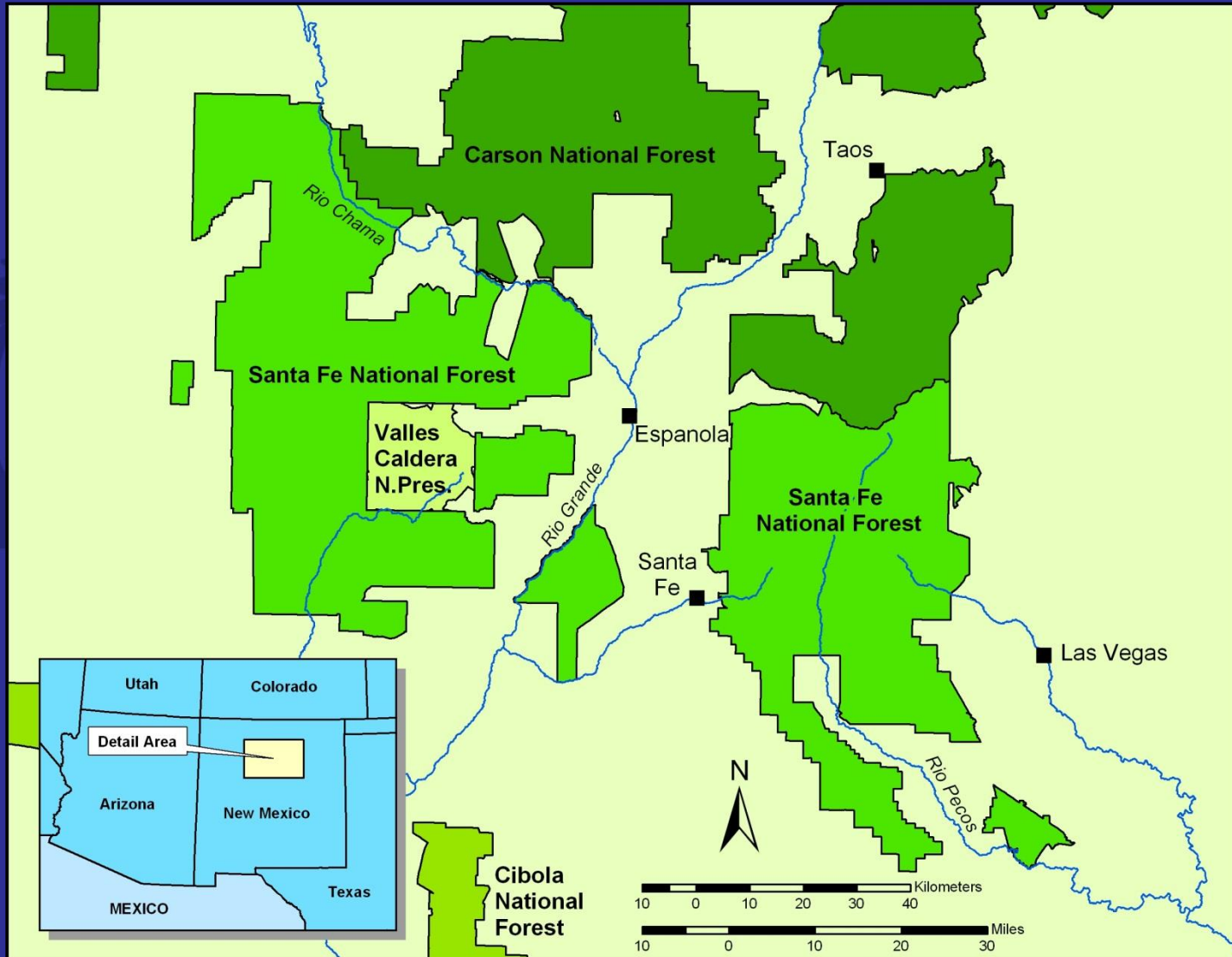
- 28,000 volunteers since 1989
- 1.3 million hours volunteered
- In-kind value of \$2.3 million in 2006

Forest Service Volunteers



Almost 40% of prospective volunteers turned away in 2004

The Santa Fe National Forest



Early Site Stewards



Terry Balone (left), one of the founding Stewards orienting others at the Cieneguilla Rock Art site

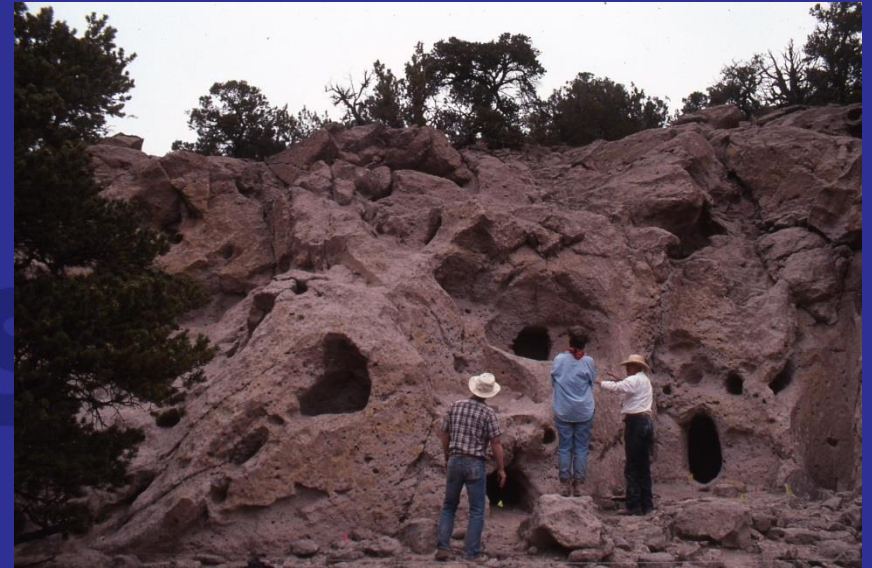
Santa Fe NF Site Stewards Prior to 2000



Inspecting Sites



Field Orientation



Introductory Site Visit

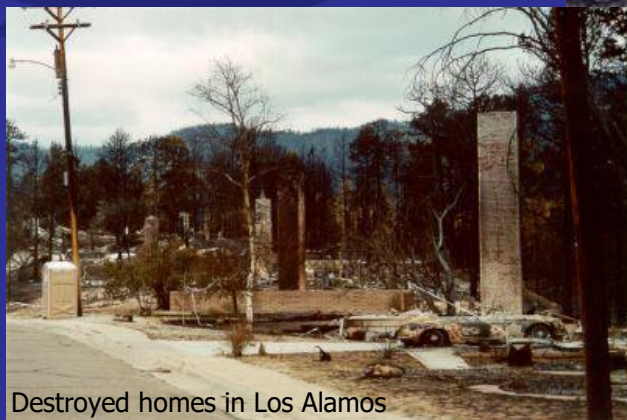
The 2000 Cerro Grande Fire



Devastation after the fire

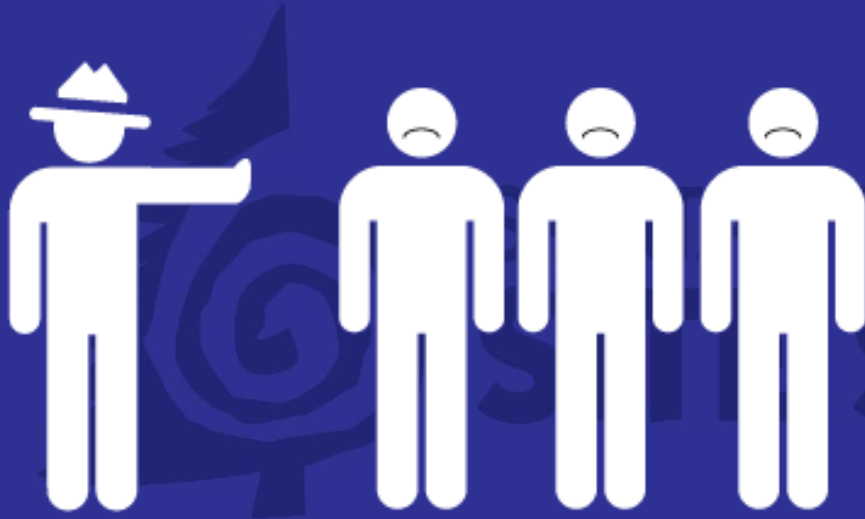


Cerro Grande Fire makes a run



Destroyed homes in Los Alamos

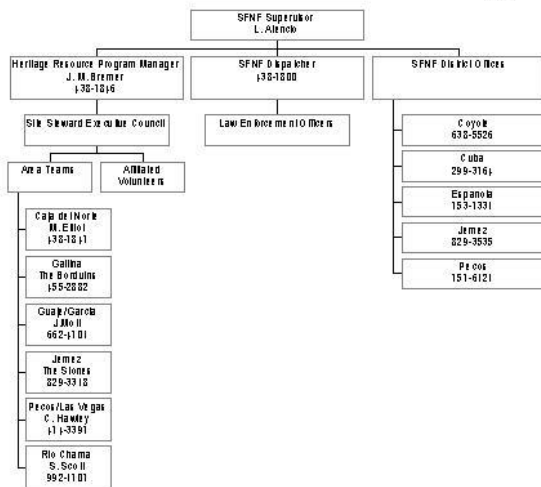
Forest Discontinues Steward Program



- Pressure from fires is overwhelming
- Forest decides to temporarily discontinue Steward program
- Forest recognizes contribution of stewards

Stewards Propose Running the Program Themselves

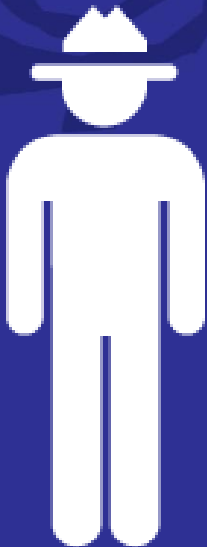
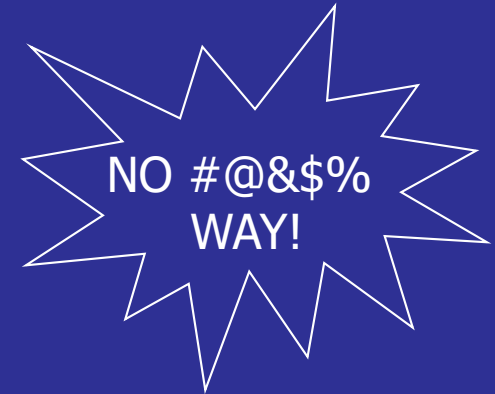
SNF Site Steward Program



- Proposed to the Forest the Idea of the Council
- Developed Mission Statement and Supporting Documents and Organization

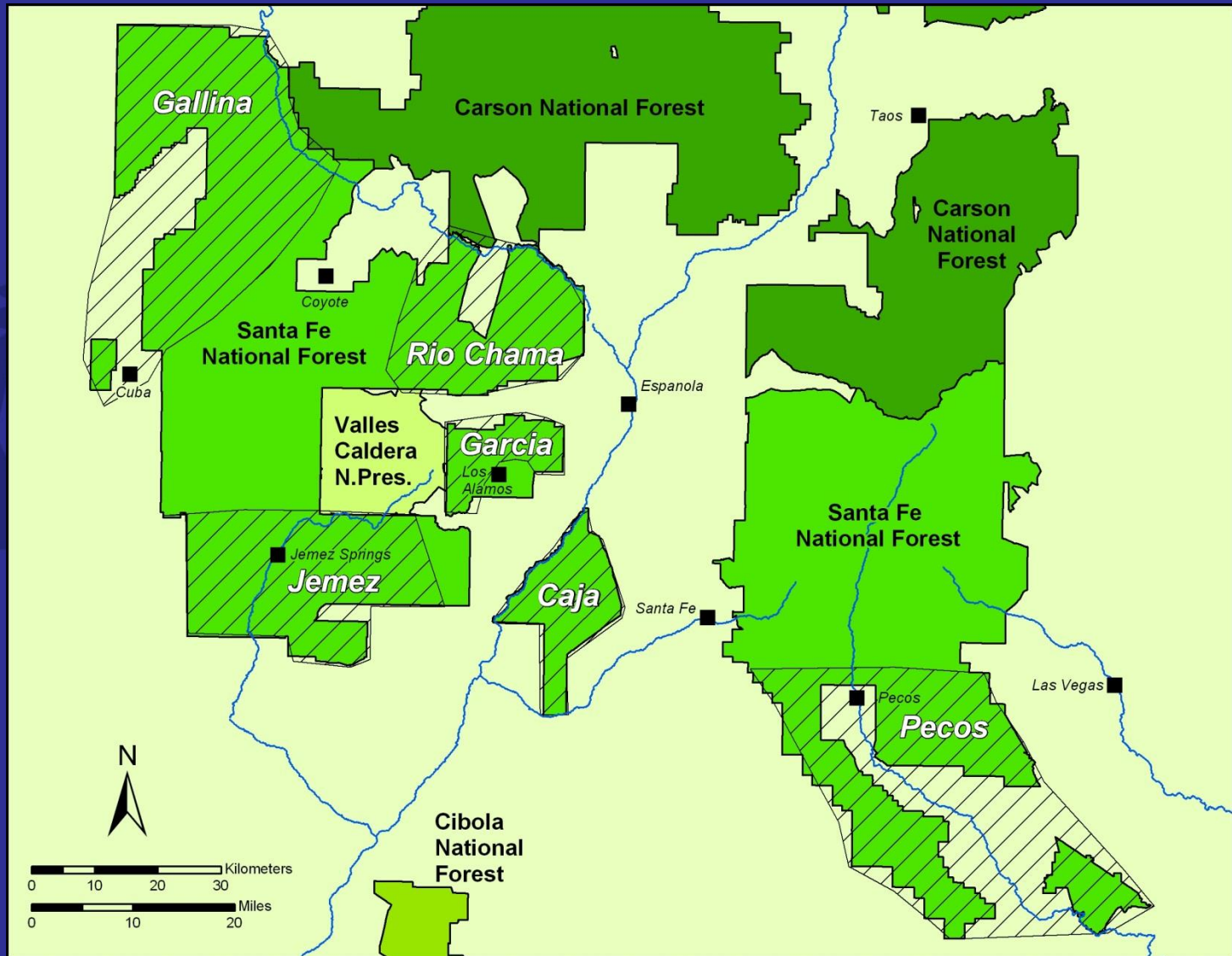
Forest Response

- Strong reaction from Forest against having Stewards run the program



- Later realization that any program is better for the resource than no program

Proposed Site Steward Areas



Stewards Propose Their Own Organization



Planning the New Steward Organization

Steward Activities



- Site Inspection and Monitoring
- Site Tours
- Educational Lectures
- Interaction with Volunteer Groups
- Annual Meeting



Resolving The Partnership Paradox

- Build an organization, not just a program
- Leverage expertise
- Foster ownership
- Transform volunteers into real partners

Acknowledgements

- The Santa Fe Site Stewards
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